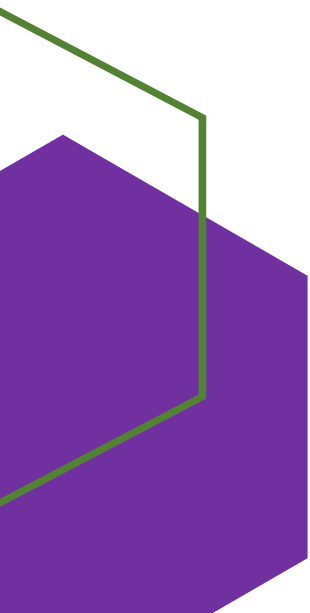


AUDITOR GENERAL

Halifax Regional Municipality



2021-22 Annual Report
and
2022-23 Audit Priorities



About Our Office

- Halifax Regional Municipality Charter establishes Auditor General's role
- Auditor General is appointed by Regional Council
- Audit programs and accounts of municipality and municipal bodies
- Assist Halifax Regional Council in holding itself and administration accountable for the use of public funds
- Establish annual audit priorities based on our assessment of risks in various program areas
- Current Auditor General, Evangeline Colman-Sadd, began seven-year-term in October 2016

What's New

Audit Reports Released

- ◆ Management of Accounts Payable Audit
- ◆ Transit Technology Project Management Audit
- ◆ Management of the Fire Inspection Program Audit
- ◆ Management of Solid Waste Operations Audit

Follow-up Reviews Released

- ◆ Payroll Management
- ◆ Purchasing Card Program
- ◆ Road and Sidewalk Asset Management
- ◆ LED Streetlight Conversion
- ◆ HRM's New Website Project
- ◆ Fleet Vehicle Use, Car Allowances and Mileage

Audits In Progress

- ◆ Respectful Workplaces
- ◆ Real Estate
- ◆ Halifax Water Information Technology

Our Values

Integrity

We value honesty and accountability, holding ourselves to high professional and ethical standards.

Objectivity

We are independent from management of the entities we audit and impartial in our assessments.

Collaboration

We work together to focus on the significant issues and make practical recommendations for improvement.

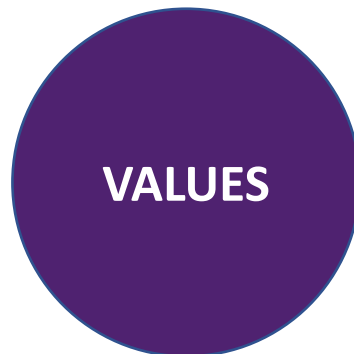
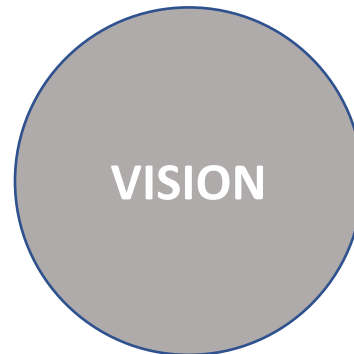
Excellence

We develop our knowledge and work to improve our processes.



Our Mission

To deliver independent audits that strengthen accountability and encourage improved efficiency and effectiveness of programs



Our Vision

A relevant, valued, independent audit office, known for professional excellence

Performance Information

Performance Measures	Target	2021-22
% staff hours on audit versus non-audit activities	85%	88%
% recommendations accepted and plan to implement	100%	100%
% recommendations implemented after 18 months	80%	63%

See the 2022-23 Follow-up Reviews section below for further details on the percentage of recommendations implemented.

2022-23 Planned Work

2022-23 Audit Priorities	
Subject	Business Unit
HRM Information Technology (carry over from 2021-22)	Information Technology
Hiring Practices	Human Resources & Corporate Communications
Management of Cogswell Interchange	Public Works
Diversity and Inclusion	Office of the CAO – Office of Diversity and Inclusion/ ANSAIO

These audits and follow-up reviews will begin in 2022-23; however, some reports may not be issued until 2023-24. The 2021-22 audits of Real Estate and Halifax Water IT were both ongoing when this report was released.

2022-23 Follow-up Reviews

Our annual work includes following up recommendations from past audits. During 2022-23, we will follow up the following audits:

- Building Permits and Inspections
- Halifax Regional Police Information Technology
- Management of Accounts Payable
- Transit Technology Project Management

The percentage of recommendations complete after 18 months is down significantly from prior years – now at 63% versus 87% in late 2020. Management told us Covid 19 contributed to challenges implementing recommendations. In addition to our 2022-23 scheduled 18-month follow-up reviews, we will also follow up all outstanding recommendations from 2017 to 2019:

- Halifax Water – Management of Drinking Water Safety
- Management of Surplus Buildings and Land
- Procurement
- Management of Development Approvals
- Halifax Transit Bus Maintenance
- Payroll Management
- Road and Sidewalk Asset Management

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